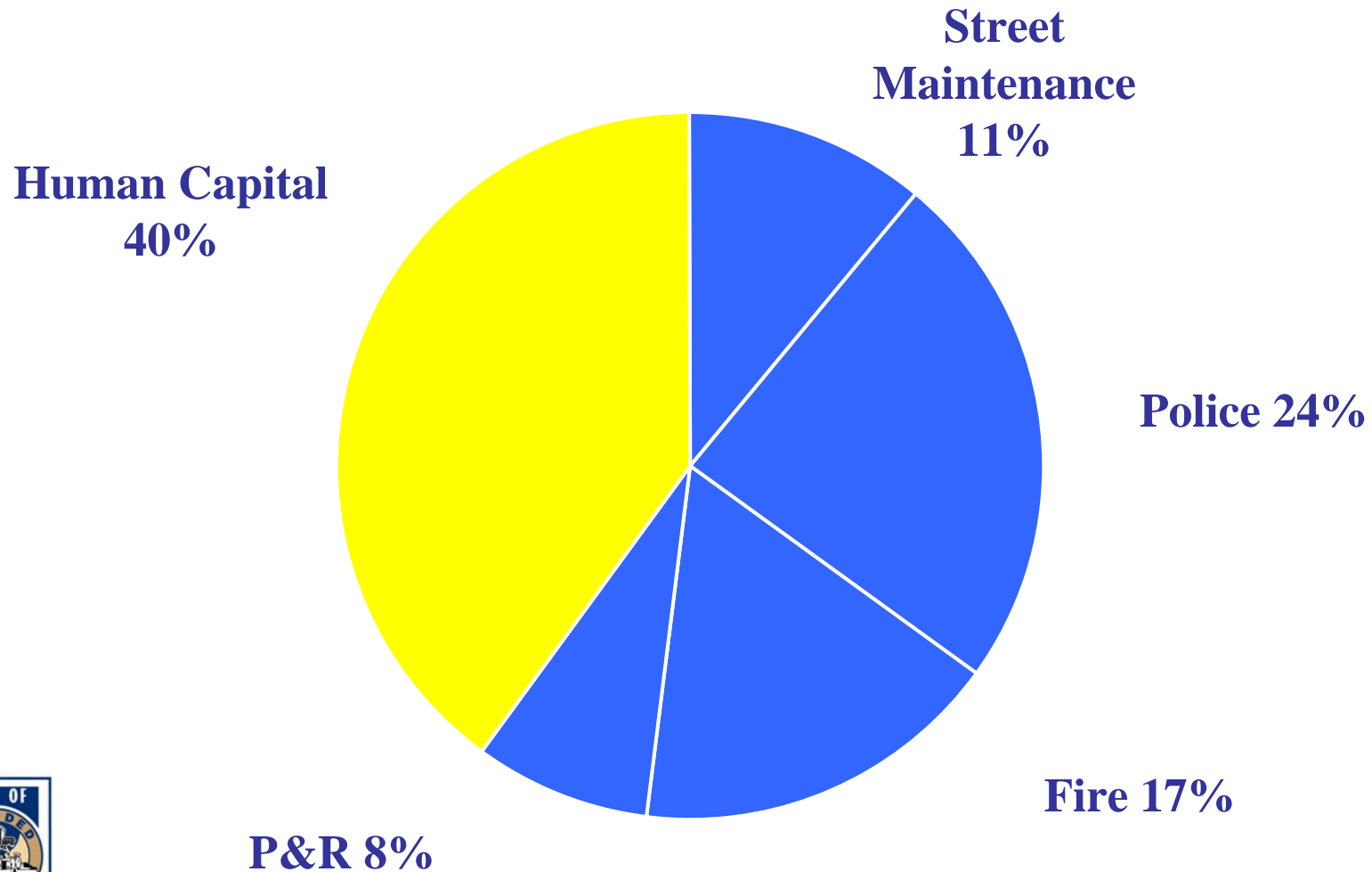


# **Financial Sustainability Plan Summary**

**Mayor & Council  
Study Session  
April 18, 2006**



# Revenue Increase Allocation



## Priority Areas

Based on December and January Mayor & Council Discussion

### Road Maintenance \$ 133

- Establish a sustainable road maintenance program to bring both residential and major roadways to "good" or better.

### Public Safety - Police 324

- 2.4 Officers per thousand residents to improve service and timely response with a growing prevention role.  
(Includes Judicial Support)

### Public Safety - Fire 223

- 4 minute response time with increased medical response capabilities, prevention, and emergency and hazmat preparedness

### Parks and Recreation 104

- Maintain clean, safe, and accessible parks and facilities and improve the quality and accessibility of programs with an emphasis on youth, families, and seniors.

### Total Services Allocation

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**\$ 784**



# **Financial Sustainability** **General Purpose Fund Allocations** (\$ millions)

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
<b>Revenue Increase</b>	<b>27.0</b>	<b>51.1</b>	<b>72.6</b>	<b>95.2</b>	<b>118.9</b>	<b>140.8</b>	<b>163.5</b>	<b>187.1</b>	<b>211.7</b>	<b>237.7</b>
<b>Human Capital 40%</b>	<b>10.8</b>	<b>20.4</b>	<b>29.0</b>	<b>38.0</b>	<b>47.5</b>	<b>56.3</b>	<b>65.4</b>	<b>74.8</b>	<b>84.6</b>	<b>95.0</b>
<b>Services 60%</b>	<b>16.2</b>	<b>30.7</b>	<b>43.6</b>	<b>57.2</b>	<b>71.4</b>	<b>84.5</b>	<b>98.1</b>	<b>112.3</b>	<b>127.1</b>	<b>142.7</b>
<i>Streets*</i>	4.0	7.0	9.2	11.6	14.0	16.6	17.0	17.4	17.8	18.2
<i>Police</i>	5.6	10.5	15.1	18.2	22.0	28.6	36.0	41.9	50.0	57.6
<i>Judicial</i>	0.7	1.1	1.8	2.2	2.9	3.4	4.5	5.6	6.9	9.2
<i>Fire</i>	3.8	8.4	11.3	16.6	22.8	24.2	27.4	32.7	36.2	39.9
<i>P&amp;R</i>	2.1	3.7	6.2	8.6	9.7	11.7	13.2	14.7	16.2	17.8
<b>Total Services</b>	<b>16.2</b>	<b>30.7</b>	<b>43.6</b>	<b>57.2</b>	<b>71.4</b>	<b>84.5</b>	<b>98.1</b>	<b>112.3</b>	<b>127.1</b>	<b>142.7</b>

\* Excludes \$24.7 million PAG funding for major roads.



## Financial Sustainability Results

		Cumulative									
		2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Services 60%											
Streets											
Major (miles)		3.0	10.0	12.0	16.0	21.0	27.0	33.0	39.0	47.0	55.0
Residential (sq. miles)		8.0	24.0	40.0	58.0	76.0	94.0	112.0	130.0	148.0	166.0
Police											
Commissioned (FTEs)		40	80	120	160	200	250	320	400	480	560
Civilian (FTEs)		12	24	36	48	60	75	96	120	144	168
Stations Opened		1	1	1	1	2	3	4	4	4	5
Judicial (FTEs)		12	21	35	44	58	69	92	115	141	187
Fire											
Commissioned (FTEs)		29	72	83	140	191	207	242	284	319	354
Civilian (FTEs)		7	11	31	41	59	59	60	60	60	60
Stations Opened		0	1	1	3	4	5	6	7	8	9



## Financial Sustainability Results (Continued)

		Cumulative									
		2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
P&R	Maintenance										
	Hours (thousands)	6	26	40	40	40	40	40	40	40	40
	Rehabilitate Facilities	7	7	7	12	17	22	22	22	22	22
	Replace Equipment	20	20	50	50	50	50	50	50	50	50
	Programming										
	Hours (thousands)	8	21	31	43	51	64	77	90	103	116
	Facilities completed	1	8	13	20	20	24	28	32	36	40



## Proposed Biennial Budget

### Road Maintenance \$ 19

- 24 square miles of residential roads (\$11 million)
- 10 miles of major roads (PAG)

### Public Safety - Police 18

- 80 Police Officers and support
- Crime Lab equipment and technology

### Public Safety - Fire 12

- 70 firefighters and paramedics to improve response time
- 10 new positions for Fire Prevention and Emergency Preparedness

### Parks and Recreation 6

- Up to 26,000 hours of maintenance and rehab 7 facilities
- up to 21,000 hours of programming for youth, family, and seniors (includes KIDCO)
- Open 8 new or renovated parks and recreation centers
- Funds Jobpath, School Plus Jobs, and Exploring Our Future

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### Total Services Allocation \$ 55

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## Principles and Concepts

The following Financial Sustainability Plan principles and concepts are recommended for approval by the Mayor and Council.

The Financial Sustainability Plan quantifies the resources required to reach a set of goals for improving services to the community.

The Financial Sustainability Plan is not static. The plan will be reviewed, discussed, and updated by the Mayor and Council annually to reflect changing conditions and priorities.

The Financial Sustainability Plan focuses on priorities consistently identified in the approved Mayor and Council Strategic Priorities.

The Financial Sustainability Plan is an allocation of future General Purpose Fund revenues to the primary community concerns and priorities.

The Financial Sustainability Plan is based on an allocation of 60% of future revenue growth to improving services and 40% to address human capital requirements of the City organization.

The first two years of the Financial Sustainability Plan are incorporated in the biennial budget for adoption by the Mayor and Council.





# Discussion

